



The Humane Research Trust

Strategy 2023-2026



The Case for Change

- Millions of animals are used in scientific research to try to understand human diseases and predict reactions to drugs. However, animals have different ageing processes, are susceptible to different diseases and have different metabolisms which makes them poor substitutes for humans.
- Scientific breakthroughs have given us human models to study human diseases. The Humane Research Trust exists to promote the use of these models and to develop new models to replace the use of animals in medical research.
- This strategic plan outlines the objectives that will inform our activities to drive the changes we want to see over the coming three years.

Our Charitable Objects

The promotion and encouragement of medical and scientific research and learning and the dissemination of the results of such research for the benefit of the public and in particular (but without prejudice to the generality of the foregoing) in fields that may lead to the elimination of the use of animals and animal products in medical and scientific research and in all kinds of testing

Our Beneficiaries

The scientists we fund, the humans whose health is advanced, and the animals whose pain and suffering we prevent

Our Vision

A world where no animals or animal products are used in research for the improvement of human health

Our Mission

To be at the forefront of educating, supporting, and funding current and future scientists to find alternatives to the use of ALL animals and animal products in medical research.

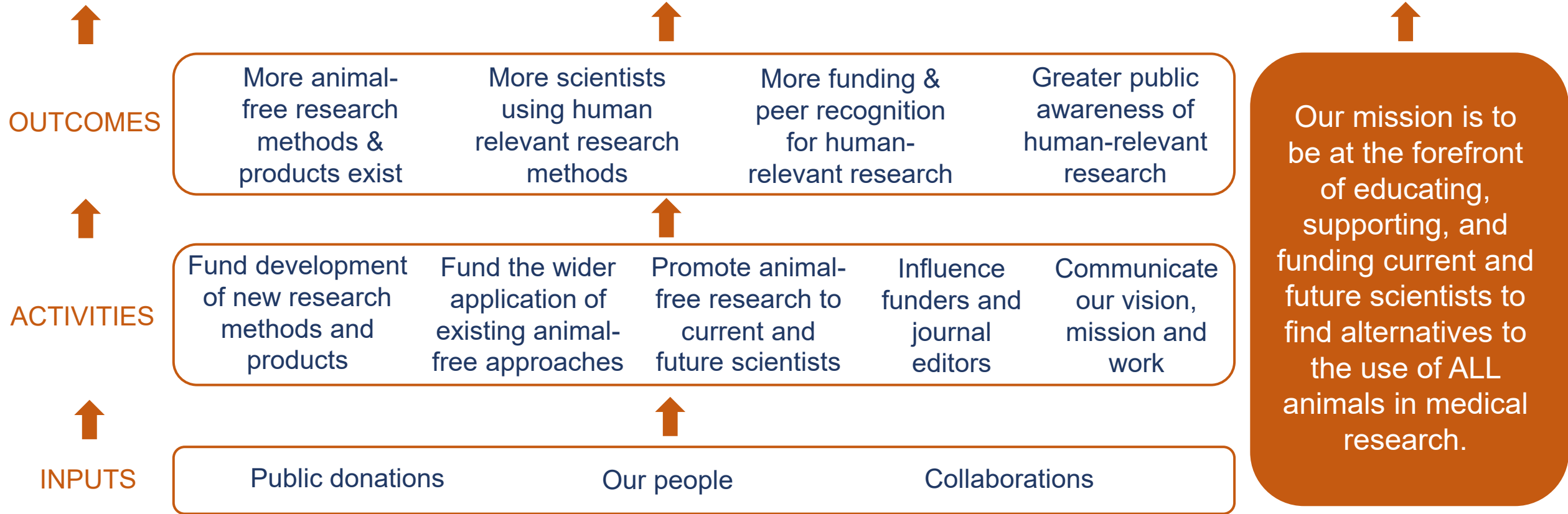
This will include working with other, like-minded organisations to fast-track deliverable change in scientific methodologies that will lead to the end of animals or animal related products being used in human health research.

Challenges to achieving our vision and how we can overcome them

- **Perceptions that animals are 'better'** - we can influence the scientists who are using animals by proving and communicating the efficacy of alternative research methods
- **Alternatives are expensive** – we can fund scientists to use animal-free methods and products and in so doing help to promote their wider availability, increase demand and bring the costs down
- **Limitations of non-animal methods** – we can fund the development of new animal-free products and methods e.g. to enable the study of complex organs and systems like the brain, the nervous system, the immune system etc
- **Scale of animal use** – we can work in collaboration with others and we can focus our funding where it will have most impact on reducing the numbers of animals used in medical research
- **Legislation (and its application) enables poor science** – other organisations lead on advocacy and lobbying but we can support and add our voice where appropriate.

Our Theory of Change

Our vision is a world where no animals are used in research for the improvement of human health



Strategic Objectives

Our strategic objectives should help us:

- Overcome our weaknesses
- Mitigate our threats
- Achieve greater outcomes over the next three years.

The objectives are underpinned by a focus on remaining an efficient, sustainable and well-governed charity.



1. Strengthen and expand our animal-free research grant programme

2. Promote the efficacy of animal-free research

3. Promote the Trust's vision and mission to the public

1. Strengthen and expand our animal-free research grant programme

The Trust's vision is a world where no animals are used in medical research. To accelerate progress towards our mission we want to engage with more institutions, diversify the institutions that we fund, and increase the amount of funding we award. Our funding must be used to replace animals and animal products in research and our priority is the development of novel methods that are reproducible.

Responsible board sub-committee: **Science**

2. Promote the efficacy of animal-free research

Too many animals and animal products are still being used in medical research when non-animal alternative methods are available and viable. We need to promote the arguments for human relevant research, promote the efficacy of existing non-animal research methods and products, and stimulate the development of new methods where none currently exist.

Responsible board sub-committee: Science

3. Promote the Trust's vision and mission to the public

The Trust's income comes from the public, through legacies, donations, fundraising activities and online shop sales. It is vital that we reach and inspire current and future supporters. We will implement a comprehensive communications strategy to raise awareness of our work and the urgency of our mission.

Responsible board sub-committee: Marketing and Fundraising